

Options	Risks	Benefits	Recommendation
1. Do Nothing	<ul style="list-style-type: none"> - NNC will be in breach of their requirements under the Care Act 2014 	<ul style="list-style-type: none"> - None identified 	Not recommended
<p>2. Stay with the current provision until the end of the Contract March 2023</p>	<ul style="list-style-type: none"> - Does not allow provision to be changed to reflect current position and changing pathways <p>Likely that volume of care will double by the time HMP Five Wells is fully operational ~November 2022.</p> <p>Enhancement of contract would require effective collaborative working arrangements across two providers, potentially with different infrastructures and operational procedures and practices.</p> <p>Complexity and number of social care packages will potentially increase once operational.</p> <p>Current contract value is based on 160 hours input per week at £20 per hour = £166,400.</p> <p>This provides for double-handed care.</p> <p>Social Care in Prisons (DH) grant for Northamptonshire County Council area in 2020/21 was £188,101.</p>	<ul style="list-style-type: none"> - Provides consistency for contract arrangements - Provides consistency for providers and stakeholders - Provides time for commissioners to consult and engage <p>Each Authority commissions new services (to start 1st April 2023 for West provision)</p> <p>Allows time to develop and consult on new models and ideas</p> <ul style="list-style-type: none"> - Provides time for service user engagement - Enables time for benchmarking exercises - Provides greater opportunity to work collaboratively with internal and external stakeholders to develop a long term model 	<p>Option does not allow for in-depth reviews, engagement and redesign of services.</p> <p>Reconfiguration of geographical responsibility means existing contract provision for HMP Onley and HMP Rye Hill lies within West Northamptonshire area.</p> <p>The new provision at HMP Five Wells lies within North Northamptonshire area.</p> <p>Not recommended</p>

	<p><i>Contract is held by West Northamptonshire Council.</i></p> <p><i>WNC social Care in Prisons provider has indicated they would not wish to expand their service offer.</i></p>		
<p>3. Directly commission the service with Practice Plus Group (PPG) (PPG preferred option).</p>	<ul style="list-style-type: none"> - <i>Provider Market may not be ready for swift mobilisation timetable.</i> <i>Provides limited time for commissioners to consult and engage</i> <i>NNC have Contract Procedure Rules which may require a full market testing for the value of the contract</i> <i>New provision will need to commence from February 2022.</i> <i>Complexity and number of social care packages will potentially increase once operational.</i> <i>Tight timescale for a full tender process</i> <i>Level of social care needs remains unknown.</i> 	<ul style="list-style-type: none"> - <i>Practice Plus Group hold long-term contract with NHSE for healthcare input at HMP Five Wells</i> - <i>PPG has indicated they would prefer this option</i> - <i>Good use of commissioning resources for both Council and NHSE</i> - <i>Allows the Authority to serve notice after one year to commission their own service if they wish</i> - <i>Provides consistency for people already using the services</i> - <i>Gives the Provider Market time to adapt</i> <p><i>Indicative quote for service from PPG is for 4.48 wte HCA posts, at annual cost of £138,579.84</i></p>	<p><i>A 2-year contract allows for quality commissioning time to complete all tasks as outlined.</i></p> <p><i>The 2-year contract provides time for market engagement and development.</i></p> <p><i>This option allows the Authority to serve notice after one year to recommission if they wish</i></p> <p><i>Not recommended</i></p>

<p>4. CV the new provision on to the current healthcare contract</p>	<p><i>-Does not allow individual authorities to remodel service to meet local need</i></p> <p><i>Provides limited time for commissioners to consult and engage</i></p> <p><i>NNC have Contract Procedure Rules which may require a full market testing for the value of the contract</i></p> <p><i>Complexity and number of social care packages will potentially increase once operational.</i></p> <p><i>Level of social care needs remains unknown.</i></p>	<p><i>- Good use of commissioning resources for both Council and NHSE</i></p> <p><i>- PPG has indicated they would be open to this option</i></p> <p><i>- Stability for service users</i></p> <p><i>- Stability for the Market</i></p> <p><i>- Opportunities for collaboration with internal and external stakeholders</i></p> <p><i>- Reduces the risk of provider failure/take over</i></p> <p><i>- Potential for more options with any future remodelling</i></p> <p><i>Obviates need for full procurement process through s75 agreement</i></p> <p><i>Aligns with ambitions for integrated care system</i></p> <p><i>Healthcare contract is 7 years, plus option for 3</i></p> <p><i>Indicative quote for service from PPG is for 4.48 wte HCA posts, at annual cost of £138,579.84</i></p>	<p><i>A 2-year contract allows for quality commissioning time to complete all tasks as outlined.</i></p> <p><i>The 2-year contract provides time for market engagement and development.</i></p> <p><i>The option for a 1-year extension to this term would allow further flexibility including a baseline of needs once the new prison is fully operational. This option allows the Authority to serve notice after one year to recommission if they wish</i></p> <p><i>This is Recommended option.</i></p>
<p>5. ISF arrangement with healthcare provider for</p>	<p><i>Prisoners are not allowed Direct Payments</i></p>	<p><i>- Enables a full review of the effectiveness of the services through</i></p>	<p><i>Existing healthcare provider would bear risk of employing staff,</i></p>

<p>initial ramping up period (anticipated to November 2022)</p>	<p><i>Under-developed method of contracting for service delivery – no examples to draw upon</i></p> <p><i>Lack of certainty for provider</i></p> <p><i>Complexity and number of social care packages will potentially increase once operational.</i></p>	<p><i>additional time to collect and analyse data</i></p> <ul style="list-style-type: none"> - <i>Allows time to develop and consult on new models and ideas</i> - <i>Provides time for service user engagement</i> - <i>Enables time for benchmarking exercises</i> <p><i>Provides opportunity to flex provision to meet fluctuating demand.</i></p> <p><i>Obviates need for full procurement process – cost would be RAS determined</i> <i>Personal Budget managed by provider</i></p>	<p><i>which they would not wish to do.</i></p> <p><i>Not currently recommended.</i></p>
<p>6. Internal reablement resource to meet identified need.</p>	<p><i>Contract would require effective collaborative working arrangements across in-house and external providers, potentially with different infrastructures and operational procedures and practices.</i></p> <p><i>Workforce issues and pressures</i></p> <p><i>In-house staff would need to meet vetting</i></p>	<p><i>In-house provision provides for direct management and supervision of social care packages, with a focus on 3 conversations model and achieving outcomes.</i></p> <p><i>Safe level of staff cover to be modelled on 4.48 FTE reablement worker posts</i></p>	<p><i>Option to be considered once scale and nature of needs established.</i></p> <p><i>Not currently recommended.</i></p>

	<p><i>and training requirements</i></p>	<p><i>Provides opportunity to flex provision to meet fluctuating demand both within and without the new HMP.</i></p> <p><i>In-house service management have indicated they would be open to this model, notwithstanding workforce issues</i></p>	
<p>7. Full market testing through tender process</p>	<p><i>Provides limited time for commissioners to consult and engage</i></p> <p><i>NNC have Contract Procedure Rules which may require a full market testing for the value of the contract</i></p> <p><i>New provision will need to commence from February 2022.</i></p> <p><i>Complexity and number of social care packages will potentially increase once operational.</i></p> <p><i>Level of social care needs remains unknown.</i></p> <p><i>Unfeasible timescale for a full tender process</i></p> <p>Procurement to suggest timetable for full process for contract award November 2022</p> <p>- <i>Provider Market may not be ready for</i></p>	<p><i>full market testing for the value of the contract</i></p>	<p><i>Procurement to suggest timetable for full process for contract award once baseline established</i></p>

	<p><i>swift mobilisation timetable.</i></p> <p><i>Contract would require effective collaborative working arrangements across two providers, potentially with different infrastructures and operational procedures and practices.</i></p>		
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